

Cracking the HCP Code



How Al and External Data Transform
Pharma Engagement



In an era where Healthcare Professionals (HCPs) engage with scientific advancements and medical developments across a vast and dynamic digital ecosystem, traditional segmentation methods are no longer sufficient.



The conventional approach to HCP profiling—relying primarily on prescribing patterns, internal CRM data, and basic demographic attributes—fails to capture the evolving complexity of today's healthcare landscape. This limitation is particularly evident when pharmaceutical companies launch new drugs or receive approval for additional indications. Expanding into new markets or specialties, such as targeting new specialities for a relatively new indication of a drug when you have been previously only targeting primary specialities, requires insights that internal data alone cannot provide.

Internal data reflects past relationships and existing specialties but offers little guidance when engaging with HCPs in uncharted segments. To achieve impactful engagement in these scenarios, pharmaceutical companies need a richer, more nuanced understanding of their target HCPs—an understanding that extends beyond historical behaviors to uncover their motivations, beliefs, and preferences.

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These insights are essential for developing engagement strategies tailored to new specialties and emerging markets, enabling more authentic and empathetic conversations with HCPs and ultimately contributing to better patient care and impactful therapeutic adoption.

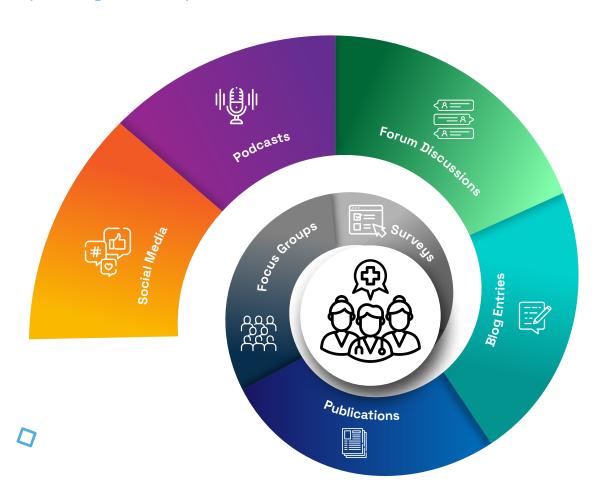
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In light of the technological transformation that has happened over the past couple of years with the onset of Large Language Models (LLMs), this paper highlights a modern approach to the HCP segmentation to highlight the concepts of beliefs, barriers and the confluence of these to optimize engagement strategies. It is a methodology that combines traditional internal metrics with the deep, contextual insights available from external data sources.

By analyzing HCP-authored opinion pieces, scholarly publications, conference commentary, and social media discussions, and leveraging LLMs to extract meaning from this data, we can build a comprehensive picture of HCPs' attitudes, barriers to prescription, beliefs, and priorities. These insights are essential for developing engagement strategies tailored to new specialties and emerging markets, enabling more authentic and empathetic conversations with HCPs and ultimately contributing to better patient care and impactful therapeutic adoption.

Let's dive into it: Headwinds indicating a change in the traditional segmentation approach

HCPs today are no longer passive recipients of information. They actively participate in global medical conversations, voicing opinions on therapies, challenging clinical guidelines, and debating real-world outcomes. Their contributions extend beyond traditional platforms, encompassing social media posts, blog entries, and podcasts.



This rich digital ecosystem offers a wealth of insights into their clinical philosophies and preferences—if one knows where to look.

For pharmaceutical companies, the stakes are higher when engaging with new specialties or launching drugs with expanded indications. Conventional methods like surveys or focus groups may provide some insights, but they are resource-intensive, slow, and difficult to scale. External data, on the other hand, provides a scalable, real-time alternative. By analyzing an HCP's digital footprint—whether through their publications, forum discussions, or social media activity—companies can decode the "why" behind their behaviors. This has become more relevant and easier to extract with the onset of efficient

methodologies to capture the publicly available data points on the HCP and use LLMs to synthesize them into structured data points. The emergence of efficient methodologies to capture publicly available data points on HCPs and synthesize them into structured data points using LLMs has made this more relevant and easier to extract.

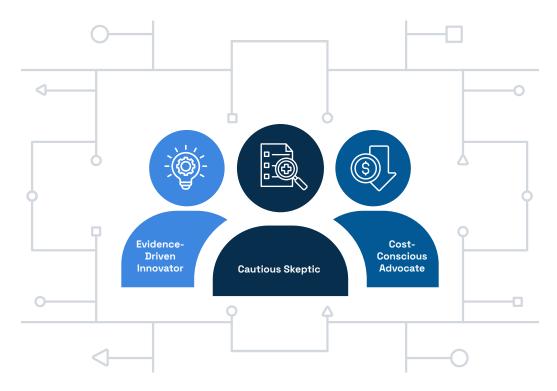
This shift in perspective enables pharmaceutical companies to uncover motivations and barriers that influence HCP prescribing decisions. What excites them about new therapies? What concerns do they have about affordability or long-term safety?

Without these insights, segmentation efforts risk being incomplete and generic in this era.

New Segmentation Exercise:

Identifying Personas Behind the HCP

For years, segmentation centered around simplistic groupings, often categorizing HCPs by prescribing volume. While functional, this method reduced HCPs to static numbers, overlooking the nuanced factors that drive their choices. The shift to persona-driven segmentation marks a significant evolution, focusing on understanding why HCPs behave the way they do.



Personas represent archetypes that encapsulate an HCP's attitudes, motivations, and decision-making style.

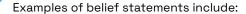
Imagine the "Evidence-Driven Innovator", an HCP eager to adopt therapies supported by robust clinical data. Contrast this with the "Cautious Skeptic", who waits for long-term, real-world evidence before making changes to their prescribing patterns. Then there's the "Cost-Conscious Advocate", driven by affordability and access for patients.

By building personas, pharmaceutical companies can tailor their strategies to resonate deeply with HCPs. These personas go beyond prescribing behavior, combining internal metrics with external insights to create a multi-dimensional view of each HCP. Internally available data with the pharma companies may provide a foundational view but often lacks depth. Metrics like CRM interactions and prescribing trends highlight what an HCP does but fail to explain why—whether choices are influenced by clinical confidence, cost concerns, or hesitations about safety.

This limitation becomes especially pronounced when targeting new specialties or launching drugs in new markets, where historical engagement with HCPs may be minimal or non-existent. External data fills these gaps, offering insights into beliefs, preferences, and barriers through HCP-authored publications, social media activity, and conference commentary.

Belief Statements: Anchors of HCP Engagement

Belief statements encapsulate the core philosophies, values, and priorities that guide an HCP's clinical decision-making. These insights reveal how HCPs view therapies, patient care, and innovation, offering a lens into their prescribing behavior and willingness to adopt new treatments.





HCPs with this belief prioritize cost-effective and accessible therapies.



"Preventative care is more impactful than medication"

This belief highlights a focus on lifestyle interventions and preventative strategies.





"Real-world data is more important than clinical trials"

These HCPs value evidence from everyday use over controlled trial environments, responding well to post-marketing studies, observational data, and peer usage trends.



"Innovation drives better outcomes for my patients"

HCPs with this mindset are open to cutting-edge technologies and emerging treatments, making them ideal candidates for early engagement with robust clinical data and new solutions.

Belief statements serve as the anchor for targeted engagement, ensuring that communication is aligned with the HCP's worldview and priorities.

Barriers: The Obstacles to Prescription

Barriers are the tangible or perceived challenges that prevent HCPs from prescribing a therapy. These hurdles can stem from clinical concerns, logistical constraints, or even philosophical differences. Addressing barriers is essential for enabling adoption and building trust.

Examples of common barriers that have been reported in industry-wide studies include:



Safety Concerns:

HCPs may hesitate to prescribe due to perceived risks or insufficient longterm data. Addressing this requires presenting robust safety profiles, realworld evidence, and peer endorsements.



Preference for Non-Pharmacological Solutions:

Some HCPs prioritize lifestyle interventions over medication. Positioning therapies as complementary to holistic care approaches can make them more appealing.



Economic Constraints:

High costs or lack of insurance coverage can discourage prescribing. Highlighting affordability programs and costeffectiveness models can alleviate this concern.



Clinical Skepticism:

HCPs requiring robust evidence may delay adoption until long-term data or real-world validation becomes available. Transparent communication of trial outcomes and ongoing studies is key to addressing this barrier.



Knowledge Gaps:

Lack of familiarity with a therapy's mechanism, dosage, or administration can create hesitancy. Educational initiatives such as webinars, hands-on training, or peer-to-peer discussions can bridge this gap.



Barriers often work in tandem with belief statements. For example, an HCP who values affordability (belief statement) may hesitate to prescribe due to limited patient access programs (barrier). Understanding and addressing this interplay allows companies to craft highly tailored engagement strategies. Identifying these dimensions on an HCP has always been a challenge at scale given that it needed a primary research study to be conducted. The emergence and rapid advancement of technologies surrounding LLMs has significantly streamlined and simplified the process of generating content of this nature.

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Once we start combining these together into a meaningful mesh, a beautiful matrix emerges that can be understood by every rep trying to engage with HCPs.

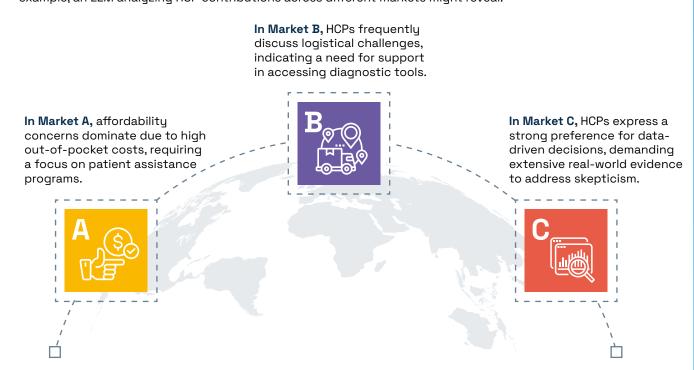
Scaling Personalized Engagement: Consistent Frameworks, Localized Personas, and the Role of Al

A globally consistent segmentation framework is critical for maintaining strategic alignment across markets. It provides structure by grouping HCPs into personas such as early adopters, cautious skeptics, or cost-conscious advocates, ensuring a shared language and approach for engagement. However, while the core framework can remain consistent, the nuances of belief statements and barriers require localization to reflect market-specific realities.

For instance, a "Cost-Conscious Advocate" in one region may prioritize affordability due to high out-of-pocket expenses, whereas in another, the barrier may be logistical—such as access to diagnostic tools or healthcare infrastructure limitations. Similarly, a "Cautious Skeptic" in one country might focus on real-world evidence, while elsewhere, adherence to national guidelines or a preference for peer endorsements may drive their decisions. Localization tailors engagement to these specific needs, ensuring HCPs see relevance in every interaction.

The Role of LLMs in Scaling Personalization

Achieving this level of localization while maintaining global consistency requires sophisticated tools capable of analyzing vast amounts of data across markets. This is where LLMs and Al agents become indispensable. LLMs can process external data such as HCP-authored publications, conference discussions, blog posts, and social media activity, extracting nuanced insights that inform belief statements and barriers at a local level. For example, an LLM analyzing HCP contributions across different markets might reveal:



By automating the synthesis of this data, LLMs enable companies to scale personalization across multiple geographies without losing depth. The result is a consistent global framework adapted with localized nuances, ensuring that strategies resonate with HCPs regardless of their market context.

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Real-Time Insights for Dynamic Engagement •

One of the most transformative capabilities of Al-powered platforms is their ability to deliver real-time insights. Traditionally, collecting, cleaning, and analyzing data for segmentation was a time-intensive process, making it difficult to act on emerging trends or new information. Today, real-time Al workflows enable pharmaceutical companies to ingest and evaluate external data as it becomes available, ensuring that HCP engagement strategies remain dynamic and responsive.

Imagine an HCP in Germany publishing a blog post expressing skepticism about a new drug's safety profile. A real-time insight platform powered by LLMs could immediately flag this sentiment, enabling the sales or medical team to adapt their messaging with robust safety data or peer-reviewed endorsements. Similarly, if an HCP in Indonesia mentions logistical challenges in a social media post, the system could prompt adjustments to digital content or tailor a field rep's conversation to address these barriers.

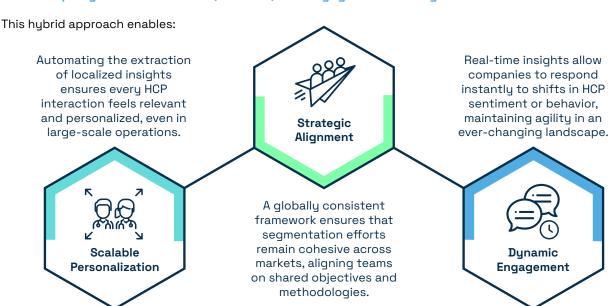
For field reps managing dozens of HCPs, real-time updates can also serve as powerful preparation tools. A rep might receive daily notifications summarizing an HCP's recent activities, such as conference participation or new publications, providing timely conversation starters. Simultaneously, omnichannel platforms can dynamically adjust digital content—suppressing irrelevant messaging or emphasizing new data—to maintain alignment with the HCP's current persona and interests.



By embracing these technologies, companies can foster authentic connections with HCPs, address barriers effectively, and drive better patient outcomes.

Scaling Personalization with Al: The Unified Takeaway

The integration of LLMs and real-time Al workflows bridges the gap between global consistency and local personalization. Companies can maintain a consistent framework to categorize HCPs globally while adapting belief statements, barriers, and engagement strategies to reflect local realities.



In essence, LLMs and AI agents empower pharmaceutical companies to achieve the best of both worlds: global consistency in approach and scalable personalization by country. This unified strategy ensures that HCP engagement is not only impactful but also sustainable in a highly competitive and dynamic environment. By embracing these technologies, companies can foster authentic connections with HCPs, address barriers effectively, and drive better patient outcomes.





While blending external and internal data offers a powerful way to understand HCP behaviors and beliefs, ensuring accuracy and reliability is equally critical.

Primary research—such as interviews, focus groups, or short surveys—can serve as a valuable validation step. This combination of data-driven segmentation and first-hand insights ensures that resulting clusters truly reflect the real-world perspectives of the HCPs they represent.

Data Ingestion
& Harmonization

2 Identity Resolution & De-duplication





Key Data Sources: Combine internal data (CRM interactions, prescribing trends) with external data (HCP publications, social media, conference commentary).

Standardization: Normalize internal and external data formats for seamless integration. Use LLMs to extract insights from unstructured text (e.g., opinion pieces, PDFs).

HCP Matching: Align internal records with external data using unique identifiers (e.g., NPI numbers) and name-affiliation matching.

Compliance: Validate data accuracy, remove duplicates, and ensure alignment with privacy regulations (e.g., HIPAA, GDPR).

4 Unified Profile Creation





(e.g., K-Means, Hierarchical) to create HCP segments.



Persona Development: Define personas based on clusters, e.g., Evidence-Driven Innovators, Cost-Conscious Advocates, Cautious Skeptics.

Belief and Barrier Mapping: Align belief statements and barriers with each persona.



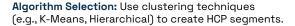
Internal Attributes: Analyze prescribing behaviors, engagement history, and content preferences.

External Attributes: Use LLMs to extract sentiment, key themes, and barriers from external data, converting outputs into features (e.g., "Sentiment Score: Affordability = High").









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Veeva PromoMats Integration: Tag content with persona labels, belief statements, and barriers.

 Example: "Cost-Conscious Advocates – Affordability Programs," "Cautious Skeptics – Real-World Evidence."

Persona-Specific Content:

- Evidence-Driven Innovators: Highlight clinical trial data.
- Cost-Conscious Advocates: Focus on affordability and paient access.
- Cautious Skeptics: Share real-world evidence and safety profiles.



Field Reps: Provide engagement guides tailored to each persona, suggesting relevant messaging and materials.

Digital Channels: Personalize portals and webinars to

reflect HCP preferences.

Suggested Actions: Use LLM-driven insights to recommend next-best actions (e.g., targeted materials, follow-ups).







Primary Research: Use surveys or interviews to validate persona accuracy and refine belief and barrier assumptions.

Real-Time Updates: Incorporate rep feedback, prescribing trends, and digital engagement metrics to iteratively improve profiles and content.

Engagement KPIs: Track content interaction rates, call outcomes, and HCP satisfaction.

Conversion Metrics: Measure adoption rates and prescribing changes post-engagement. By implementing this tactical framework, companies can create a scalable, precise, and actionable segmentation strategy that directly improves HCP engagement and patient outcomes.

Maintaining Credibility: Validation and Continuous Refinement

Segmentation is only as valuable as its alignment with reality. Hence, validation plays a crucial role. Scalable, lightweight micro-surveys embedded in digital communications can confirm whether a given cluster truly values, say, real-world data summaries over randomized trial results.

Similarly, A/B testing for targeted content can reveal if a message crafted around patient adherence resonates more deeply with a segment identified as "Adherence Champions." Field teams offer another layer of validation. Medical Science Liaisons (MSLs) and sales representatives can provide rapid feedback on how well the attitudinal factors inferred from external data match their in-field experiences. Moreover, long-term prescribing changes, advisory board participation, and evolving social media sentiment all serve as signals that can refine clusters over time. As language patterns shift—new therapies, new acronyms, new evidence paradigms—the LLM models themselves can be fine-tuned periodically. This ensures that evolving terminologies or emerging therapeutic areas are properly accounted for, maintaining the relevancy of sentiment and theme extraction.

Scaling for Tomorrow: Adaptation, Compliance, and Ethics

Pharmaceutical environments are perpetually evolving. Today's rising therapy classes may be replaced tomorrow. Platforms that are hotbeds of professional discourse now may yield to new forums in a year's time. Scalability and adaptability are therefore fundamental.

The data architecture behind this segmentation framework should be modular, allowing new data feeds to be integrated seamlessly and LLM models to be upgraded as language and science progress. Compliance and ethical considerations must remain paramount. This framework should adhere to all relevant privacy regulations (HIPAA, GDPR) and data governance policies. The extraction of sentiment and themes from publicly available information must be done responsibly, ensuring HCPs' rights and confidentiality are respected. Ultimately, the goal is not to manipulate HCPs but to better understand their perspectives to facilitate informed, value-added engagements.

Segmentation lays the groundwork for a cascade of tangible benefits across the entire HCP engagement lifecycle. By understanding not just who HCPs are but why they behave the way they do, pharmaceutical companies gain a powerful lever for influencing everything from educational initiatives to real-time personalization.

Below are some of the key downstream outcomes that become achievable once a persona-driven segmentation strategy is in place, along with additional considerations for automating "next best action" recommendations and integrating with CRM platforms like Veeva to manage promotional materials seamlessly.

Targeted Education & Next Best Action

By defining belief-driven personas, companies can deliver the most relevant educational content for each HCP's mindset. Integrating next-best-action models ensures that materials like safety data or cost analyses are automatically recommended when an HCP's behavior or sentiments shift. This blend of personalization and real-time AI fosters deeper trust and knowledge transfer.



A persona-based approach fuels tailored campaigns across channels, from webinars for digital adopters to budget analyses for cost-focused HCPs. Integrations with platforms like Veeva PromoMats ensure content is both compliant and immediately accessible for distribution. Messages remain aligned with each HCP's evolving beliefs and barriers.

Stronger Collaboration

Identifying the right HCPs for advisory boards or clinical trials becomes easier when you know who values innovation or cost-effectiveness. Co-creation of studies and peer-to-peer education further solidifies partnerships. Well-matched collaborations amplify a therapy's credibility and accelerate its adoption curve.



Optimized Resources

Segmentation pinpoints high-value HCPs and indicates exactly which content resonates most—be it trial data or patient support details. Teams can align sales and MSL efforts more effectively, focusing on the areas that spark adoption. Streamlined resource allocation cuts unnecessary touchpoints and strengthens overall impact.



Al workflows monitor changes in HCP sentiment—whether through conference feedback or social media updates—and update segment profiles on the fly. This triggers the immediate recalibration of content, channel, or next-best-action recommendations. Agile responses prevent outdated messaging and reinforce credibility.



Improved Patient Outcomes

Fitting the right therapy to an HCP's clinical philosophy encourages informed prescribing decisions. Focused engagement supports earlier adoption of beneficial treatments or cost-conscious solutions where needed. The result is elevated care quality, reduced treatment delays, and better long-term patient wellbeing.



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Empathy and Precision: A Framework for the Future

Belief-driven segmentation, powered by real-time Al and localized nuances, adapts effortlessly to new therapeutic areas or regulatory shifts. Regular updates to LLM models and CRM systems, including next-best-action tools, keep engagement strategies fresh and meaningful. By championing both empathy and precision, companies evolve from transactional touchpoints to genuine healthcare partnerships.



Conclusion: Unlocking the Full Potential of Modern HCP Engagement

The paradigm of HCP engagement is shifting from basic categorizations to deeper, personadriven strategies, enabling pharmaceutical companies to truly understand and serve the medical community. By incorporating external signals—such as opinion pieces, publications, conference insights, and digital activity—and leveraging LLM-driven analysis, companies can uncover the motivations and beliefs behind HCP behaviors. This precision fuels nuanced segmentation, transforming unstructured data into actionable insights.

Partnering With Lynx Analytics For Al-Driven Success

At Lynx Analytics, we understand the unique challenges that pharma companies face in today's rapidly evolving landscape. As a leader in Al-driven data and analytics solutions, we specialize in accelerating pharma's Generative Al journey, helping organizations seamlessly integrate Al into their existing systems to drive meaningful business outcomes. With deep expertise in life sciences and Al, Lynx Analytics empowers pharma companies to unlock the full potential of their data and make smarter, faster decisions.

A Unique Approach to Data, Analytics, and Generative Al

At the heart of our philosophy is the belief that AI is only as powerful as the data behind it. That's why we take a comprehensive approach to data and analytics, ensuring that companies have access to high-quality, integrated datasets that fuel actionable insights. Our Generative AI solutions are designed to break down data silos, enabling real-time analysis and decision-making across the entire pharma value chain. We focus on creating AI models that are adaptable, scalable, and tailored to the specific needs of the life sciences industry—allowing our clients to move from reactive to proactive customer engagement.



Our Areas of Expertise

Lynx Analytics offers a suite of Al-driven tools designed to optimize CRM performance and transform customer interactions. Our solutions empower pharma sales teams by delivering:



360-Degree Customer View:

A unified platform that integrates multiple data sources to provide a complete, real-time view of HCPs.



Actionable Recommendations:

Al-driven insights that help reps prioritize the right customers and deliver the most relevant information at the optimal time.



HCP Data Interpretation & Insights Generation:

Advanced analytics that extract meaning from customer data, providing reps with deep insights into HCP behaviors and preferences.



Prescription Barrier Identification & Content Recommendation:

Al tools that flag obstacles to prescriptions and suggest personalized content to overcome these barriers.



Auto-Segmentation in Real-Time:

Dynamic customer segmentation that adapts to the latest data, ensuring reps engage HCPs with the most accurate profiles.



Rep Activity Guidance & Next Best Action:

Al-driven recommendations that guide reps on their next steps to maximize engagement and sales effectiveness.



Personalized Content & Email Generator:

Automated tools that generate personalized communications, allowing reps to deliver targeted messages that resonate with HCPs.

Proven Results

Our solutions have helped pharma companies drive significant improvements in customer engagement, sales efficiency, and overall business outcomes. To learn more about how Lynx Analytics has enabled pharma companies to harness the power of Al, visit our website for detailed case studies that showcase our expertise in action.





Persona-Driven Segmentation: An Example

Imagine a pharmaceutical company preparing to launch a novel oncology therapy for advanced-stage breast cancer. Traditional segmentation might focus on high-volume prescribers, but a deeper persona-driven approach reveals three key segments within the target oncologist group:

"Clinical Trial Enthusiasts"



Oncologists who seek the latest treatments backed by robust clinical trials.

"Cost-Conscious Pragmatists"



Oncologists focused on balancing affordability and access for their patients.

"Cautious Validators"



Oncologists who prefer established treatments until real-world validation is available.

- Belief: "Innovation drives better outcomes for my patients."
- Barrier: They are concerned about the lack of real-world data and want reassurance about the therapy's longterm safetu.
- For Clinical Trial Enthusiasts, the company organizes KOLled webinars to discuss the latest clinical trial outcomes and ongoing real-world studies. Detailed safety profiles and exploratory data from early adopters are shared to address their concerns.
- Belief: "Affordability is essential to delivering effective cancer care."
- Barrier: High treatment costs and limited patient access programs make them hesitant to recommend the drug.
- For Cost-Conscious
 Advocates, tailored
 communication emphasizes
 patient assistance programs,
 cost-effectiveness models,
 and potential reimbursement
 pathways. Case studies
 from similar socioeconomic
 settings highlight
 affordability solutions
 already in place.
- Belief: "Real-world data matters more than clinical trial results."
- Barrier: They need peerreviewed, long-term studies to feel confident about prescribing the therapy.
- For Cautious Validators,
 engagement focuses
 on providing early real world evidence through
 observational studies and
 peer-reviewed case reports.
 Field teams highlight
 endorsements from trusted
 peers and KOLs, building
 confidence in the therapy's
 efficacy and safety over time.



This grounded approach not only drives adoption but also builds trust and ensures better patient outcomes.

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By leveraging LLMs to analyze oncologists' publications, conference participation, and online discussions, the company stays updated on evolving beliefs and barriers. This ensures that engagement strategies are continuously refined, addressing real-world concerns and delivering value-driven, practical support to HCPs. This grounded approach not only drives adoption but also builds trust and ensures better patient

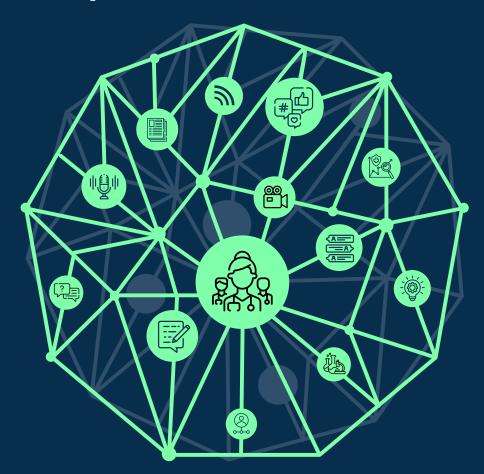
Case Study: Leveraging the power of the web combined with LLMs to create 'touchless' segmentation

Background:

A leading pharmaceutical company sought to expand the market for a newly launched drug indicated for additional therapeutic uses validated by recent clinical trials. In order to reach untapped specialties—specifically, cardiologists and gynecologists—they needed a comprehensive understanding of these HCPs' attitudes, beliefs, and preferences. Since the company had no historical engagement with these specialties, traditional internal data sources were insufficient. The goal was to prioritize targets and inform a strategic, "touchless" engagement approach before any direct outreach occurred.

Approach:

The initial step involved compiling a near-exhaustive list of cardiologists and gynecologists who could potentially be approached. This "universe" of HCPs was assembled from multiple sources, ensuring breadth and representativeness. With this foundation in place, the next move was to explore each HCP's public digital footprint. By leveraging disease-area and product-class keywords, the team crawled open web sources to uncover valuable external signals.



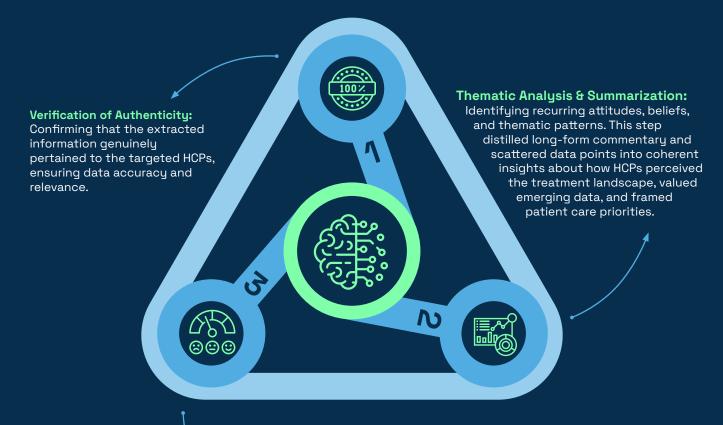
This external intelligence gathering extended beyond simple demographic or professional details. The data unearthed included biographies, hospital affiliations, and publication histories, but also more insightful information: personalized opinions shared via blog posts, podcasts, video interviews, and social media posts. Such rich qualitative insights offered a window into each HCP's clinical philosophies, openness to innovative treatments, and stance on pharmacological versus lifestyle interventions.





Analysis with Generative AI Tools:

Once raw external data was collected, it was processed through a Generative AI platform designed for content validation and synthesis. This platform accomplished three key tasks:



Attribute Creation and Scoring:
Translating qualitative insights into actionable metrics, such as a "propensity to prescribe" score or belief-based indices. For example, if an HCP frequently expressed favor for non-pharmacological interventions, the system might assign a strong score to the belief statement, "I believe lifestyle changes are preferable to medication."

Outcome:

With these structured and sentiment-enriched attributes in hand, the pharmaceutical company was able to segment the HCP universe into 4 distinct personas. Each persona encapsulated a coherent set of beliefs, practice patterns, and information engagement styles. This persona-driven approach empowered the sales and marketing teams to craft targeted content strategies and select optimal communication channels—whether digital, educational, or face-to-face—without prior direct engagement.

By identifying nuanced HCP subgroups and their underlying motivations, the organization transformed a data challenge into a strategic advantage. Drawing on external digital footprints and Generative Al-driven analysis, they set the stage for meaningful, insight-led interactions that enhanced receptivity and relevance even before the first sales call was made.

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@lynxanalytics850

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